

# Profile

Established in Kobe in 1951, Noritz Corporation (the “Company”) is Japan’s leading manufacturer of household water heaters and related products, including Japanese-style bath heaters as well as gas-related and kerosene-fired water heaters for residential and commercial use. As it strives to become a top supplier of a comprehensive range of household products, the Company is diversifying its product lineup to include such products as hot-water floor heaters and bathroom-use drying systems that circulate hot water to generate heat. Additionally, Noritz is continuing the production of such bathroom and kitchen related products as luxury baths, vanity units, and system kitchens.

At the end of 1994, in its quest toward creating healthier, more pleasant, and people-friendly living spaces through the use of water, the Company introduced its new corporate philosophy—“Noritz: hot water and health, gentleness and tranquillity, and the creation of better lifestyles.” Furthermore, by continuing to “Change, Challenge, and Create,” Noritz employees are striving to contribute to and play a more active role in society.

## Consolidated Financial Highlights

Noritz Corporation and Consolidated Subsidiaries  
Years ended December 31, 2006 and 2007

	Millions of yen		Thousands of U.S. dollars (Note)
	2006	2007	2007
<b>For the year:</b>			
Net sales	¥182,077	<b>¥180,017</b>	<b>\$1,576,883</b>
Net income (loss)	2,997	<b>(1,208)</b>	<b>(10,582)</b>
<b>Per share data</b>			
(Yen and U.S. dollars):			
Net income (loss)	¥ 62.62	<b>¥ (25.26)</b>	<b>\$ (0.221)</b>
Cash dividends, applicable to the year	28.00	<b>28.00</b>	<b>0.245</b>
<b>At year-end:</b>			
Total assets	¥155,149	<b>¥156,682</b>	<b>\$1,372,477</b>
Total net assets	92,235	<b>87,130</b>	<b>763,227</b>

Note: The U.S. dollar amounts in this report represent translations of yen, for convenience only, at the rate of ¥114.16 to U.S.\$1.00, the rate prevailing at December 31, 2007.

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### Forward-looking statements

Statements contained in the *Annual Report 2007* regarding business results for fiscal 2007 represent judgments based on currently available information. It should be noted that there is a possibility that actual results could differ significantly from those anticipated due to such factors as exchange rate fluctuations.